

Constrained Shipbuilding Capacity
Cyber Warfare Swarming Drones AI*

Great Power Competition on the Seas

WHAT IS TO BE DONE?

Unauditable Financial Statements

\$13 Billion Carriers

Not Enough Ships

\$100 Million Fighters

Hypersonics

\$12 Billion Submarines

The Answer?

**URGENT & TRANSFORMATIVE
CHANGE**

The Next Logical Question:

CHANGE TO WHAT?

Velocity

Trust

Collaboration

Skepticism

AGILITY

Visibility

Humility

Adaptability

Innovation

Questions?